

ECOSYSTEM HIGHLIGHTS

- Nuru Kenya grows from 15 to 38 supported cooperatives.
- Nuru Ethiopia exceeds target for women participating in savings and loan activities through cooperative revolving funds.
- Nuru Nigeria celebrates the launch of the USAID Office of Local Sustainability Building Sustainable Livelihoods partnership with “flag-off” event.
- Nuru International Strategic Leadership Team visits Nuru Nigeria.



When our communities are torn asunder by disease, conflict, civil strife, gaping economic divides, religion, ethnicity, or any number of factors, how do we find a path back?

How do we find a way to overcome the things that divide us and emerge to talk, to convene, to sing, and to dance in unison? In hard times throughout human history, it has been the act of coming together that has provided a path back to normalcy, to solidarity, to stability.

Social scientists use the term “social cohesion” to gauge and measure relationships. While there is disagreement on the exact definition, the principal dimensions are 1) a reduction of disparities, inequalities and social exclusion and 2) strengthening of social relations, interactions and ties. Essentially, we can achieve a high level of community cohesion by breaking down those things that divide us, and building the networks of relationships to be able to come together.

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Kenya

Select indicators are updated annually rather than quarterly

QUARTER HIGHLIGHTS

There is no doubt that COVID-19 and the many challenges that have accompanied the pandemic have created numerous obstacles for Nuru Kenya in 2021. Major funding has been delayed, costs of both food and fuel have risen steadily, and mandated movement restrictions have disrupted supply chains. For many organizations, these challenges have resulted in a year defined by sustaining rather than growing. **Nuru Kenya, by contrast, has not only persevered in its current communities, but was also able to meet its scaling targets.**

This quarter, Nuru Kenya continued to grow its footprint in Baringo County, a region affected formerly by conflict and currently by COVID-19, beginning partnerships with 22 new cooperatives and conducting baseline assessments. **Expansion in Baringo, as well as in Homa Bay County, brings the total number of Nuru-supported cooperatives from 15 in Q2 to 38 in Q3.**

Nuru Kenya also continued to make progress in its goal to launch the Technical and Vocational Education Training Institute, beginning the registration process with the National Industrial Training Authority (NITA). After completing a site inspection this quarter, **Nuru Kenya is implementing feedback received from the NITA and is on track to become formally certified by the end of the year.**

AG

Number of households active in Nuru supported cooperatives

	Target	Actual
Q3	4,100	2,660

Percent increase in crop yield compared to baseline

Q1	32%	38%
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FI

Number of farmer organizations supported by Nuru Kenya

Q3	41	38
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Number of households enrolled in dairy program

Q4	900	-
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Number of value chain partnerships

Q4	14	-
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HC

Percent of deliveries in a clinic per quarter

-	95%	98%
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Percent of farmer families drinking safe water

-	85%	96%
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QUARTER HIGHLIGHTS

With a vaccination rate of less than 3% and high levels of inflation, particularly in food prices, the COVID-19 pandemic is far from over in Ethiopia. Still, Nuru Ethiopia's leadership is looking to the future. **This quarter, the Nuru Ethiopia Strategic Leadership Team developed a plan to scale to five zones across the SNNP region from 2022-24**, using a systems building approach. The scaling plan demonstrates how Nuru Ethiopia is poised for continued growth and impact, as well as an awareness of how best to respond to farmers' future challenges - such as variable weather shocks. As Nuru International continues to invest in building the capacity of locally-led organizations like Nuru Ethiopia, we see this plan as an important indicator of an increasingly mature organization.

One initiative that saw particular success in Q3 was Nuru Ethiopia's savings and loan activities for women. As part of the Nuru model's commitment to gender mainstreaming, Nuru Ethiopia set a target that 3,500 women farmers would sustain saving behaviors and financial inclusion through participation in cooperative revolving funds. This target was exceeded in Q3, with **3,668 women accessing livelihood diversification loans for goat and sheep purchasing, fattening, and marketing, contributing to significant gains in household incomes.**

Finally, we're proud to report that **Nuru Ethiopia's own Biruk Abayneh was one of 14 individuals selected from more than 600 applicants to participate in the IKEA-Acumen East Africa Accelerator Program.** This 5-month program is designed to support social entrepreneurs in developing a scalable social enterprise model through both peer learning and expert coaching.

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		Target	Actual
AG	Number of households active in Nuru supported cooperatives	Q2 7,500	7,475
	Percent increase in crop yield compared to baseline	Q2 32%	77%
FI	Increase in income compared to comparison group	Q2 N/A	\$233
	Number of cash crop program participants	Q4 2,000	-
HEALTH	Total Nuru women participating in cooperative care groups	Q2 4,844	3,978
	Percent of women who are on track to attend at least 4 antenatal care visits per quarter	- 75%	100%
	Percent of deliveries in a clinic per quarter	- 65%	90%
EDUCATION	Number of community health workers trained	- 55	55
	Number of children in grades 1-4 reached	Q1 15,085	13,384
	Number of teachers trained in best teaching literacy practices	- 345	344
	Percent of households with children attending tutorial sessions	- 60%	57%
	Percent of teachers implementing best practices in literacy	- 85%	99%



QUARTER HIGHLIGHTS

To celebrate the launch of the Building Sustainable Livelihoods partnership with the USAID Office of Local Sustainability, Nuru Nigeria held a “flag-off” event on August 19th. 85 guests were in attendance, including local government officials, USAID representatives, the Nuru International Strategic Leadership Team, and other key stakeholders. Nuru Nigeria’s Executive Director Amy Gaman called the day, “a major milestone in our drive to build community resilience in vulnerable rural areas.”

In partnership with the Ray Marshall Center at the University of Texas at Austin, Nuru Nigeria is participating in a randomized control trial designed to measure the effectiveness of Nuru interventions in building the resilience of farmers and their households. During this quarter, a midpoint resilience study was published, marking the halfway point of a four-year implementation period. **We are proud to report that at the midpoint, Nuru interventions are having positive impacts on key resilience indicators, including access to cash savings, asset ownership, shock preparedness and mitigations, and the occurrence of short-term outcomes, such as saving cash crops from loss, household dietary diversity, and the adoption of healthy household behaviors.**

In early September, Nuru Nigeria underwent a 2-day intervention adaptation workshop, led by Nuru International’s Impact & Learning Director, Casey Harrison. The purpose of this human-centered design process was two-fold: to ensure that Nuru interventions are achieving their intended impact, and to reinforce the organizational value of collaboration, learning, and adapting (CLA) through practice. By examining what’s working, what’s not, and why, Nuru Nigeria staff were equipped to make data-driven updates to their current program sequence, supporting greater future impact and sustainability.

Nigeria

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AG
FI

		Target	Actual
Number of households registered for Nuru activities	Q1	2,500	1,908
Percent increase in crop yield compared to baseline	Q2	32%	65%
Percent increase in income from Nuru-supported activities	Q3	30%	107%
Number of households enrolled in ram fattening program	Q2	200	125





QUARTER HIGHLIGHTS

In August, the Nuru International Strategic Leadership Team (SLT) traveled to Nuru Nigeria for a site visit. For our fully remote team, such a trip is significant, and even more so in COVID times. The SLT took advantage of the opportunities the trip provided to continue building organizational culture and alignment, strengthen relationships with Nuru Nigeria staff and partners, and spend time with farmers and communities.

NEW PARTNERS

This quarter we were able to meet with many of our key funding partners either virtually or in person. We are grateful for multiple renewed commitments from several partners including a new, generous grant from the Hapke Family Foundation.

NEXT STEPS IN THE SAHEL

Nuru International continues to make progress on the next stage of our strategy in the Sahel, through which we will work together with communities to build “resilience corridors” responsive to the threats of extreme poverty, climate change, and violent extremist organizations. More details of the Sahel launch will be announced in 2022.

ANNUAL REPORT

Have you read our 2020 Annual Report yet? We moved to a digital format this year, providing a more interactive look into all that the Nuru ecosystem accomplished together. For a word from our leadership, as well as detailed program updates and financials, please visit: annualreport.nuruinternational.org

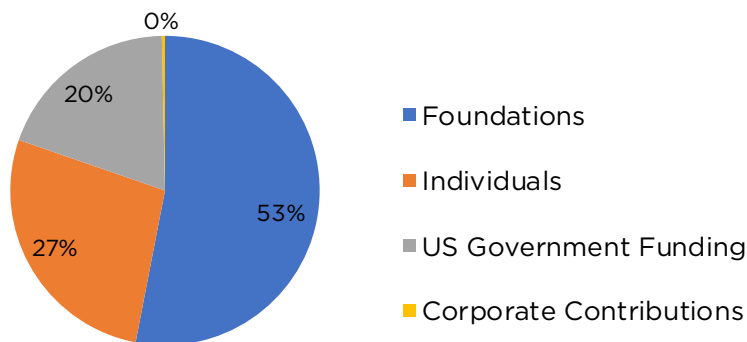
EXECUTIVE SUMMARY

In Q3, Nuru was on budget overall with no significant variances. We are continuing to focus on careful management of our resources and adding to our pipeline of new and existing donors for 2021 and beyond.

Nuru International 2021 Q3 YTD Revenues and Expenses

Revenue		Expenses	Q3 YTD Actual	Q3 YTD Budget	\$ Variance	% Variance
Foundations	1,222,160	MG&A	189,686	330,727	(141,041)	-43%
Individuals	628,012	Fundraising	218,292	250,303	(32,011)	-13%
Corporate Contributions	7,499	Program	2,780,579	3,387,088	(606,509)	-18%
US Government Funding	446,415		3,188,557	3,968,118	(779,561)	-20%
	2,304,086					

2021 Q3 Revenue



2021 Q3 Expenses

